;xsf/L ljefuaf6 :jLs[t ldlt M @)&%.%.!\*

**;b:o s]Gb|Lotf ;"rsfÍ**

**!= kl/ro**

;xsf/L ;+:yfsf] d"NofÍg ;b:ox¿sf] pGgogsf cy{df x'g'kb{5 . ljz]iftM j}olSts ;zStLs/0f, ;fdflhs k'FhL l;h{gf / k|fs[lts ;|f]t ;+/If0f u/L tLgf]6f cfofddf pGgognfO{ x]g{ ;lsG5 . ;xsf/L sfo{af6 tLg}lt/ k|efj kl//x]sf] x'G5, h;sf] n]vfhf]vf ug{ ;lsG5 / ul/g' klg kb{5 . vlr{nf] lj:t[t ;j]{If0f k|To]skN6 ug{ ;lsg] x'Fb}g . cGtl/ddf ;xsf/L ultljlwx¿sf] k|efj hflg/fVg] ljsNksf] ¿kdf ljefuaf6 ;b:o s]Gb|Lotf ;"rsfÍ ljsf; ul/Psf] xf] .

**@= ljz]iftf**

;b:o s]Gb|Lotf ;"rsfÍsf kfFrf]6f ljz]iftf 5g\ .

**s= ;/n**

hDdf tLgf]6f ;"rsx¿ ;dfj]z u/]/ ;"rsfÍ agfOPsf] 5 . u0fgf ;"qx¿ klg ;'af]Wo 5g\ .

**v= nfut k|efjsf/L**

cfjZos ;"rgf oyfzSo df}h'bf clen]vaf6} pknAw xf];\ eGg] Vofn /flvPsf] 5 . s]xL lj:t[lt rflxPnf — vlr{nf] ;"rgf ;Íng ug'{kb}{g .

**u= e/kbf]{**

;"rsx¿ kl/df0ffTds 5g\ . ;"rgf / u0fgfdf låljwf gkg]{ u/L kl/efiff;d]t lbOPsf] 5 .

**3= hf]8of]Uo**

k|To]s ;"rs lg/Gt/ r/ (Continuous variable) sf] ¿kdf 5, h;n] ) b]lv !)) ;Ddsf] dfg lng ;St5 . hf]8of]Uotf (Additive property) ePsfn] ;"rs cf} ;"rsfÍcg';f/ ljZn]if0f PsfO (Unit of analysis) sf] s|d sfod ug{ ;lsG5 .

**ª= uf]Zjf/f**

Jofj;flos ljljwtfaLr ;xsf/Lkg ;dfTg] u/L ;"rsx¿ r'lgPsf 5g\ . ;"rsfÍ k|of]u u/]/ h'g;'s} ;+:yfsf] dfg lgsfNg / csf]{ h'g;'s} ;+:yf;Fu t'ngf ug{ ;lsG5 .

**#= dfGotf**

;xsf/L ;+:yf ;b:ox¿sf nflu xf]; c¿ s;}sf nflu xf]Og . To;f] eP ;xsf/L ;+:yf ;b:ox¿sf] andf v8f x'g'kb{5, ;b:ox¿sf] a'l4n] rNg'kb{5 / ;b:ox¿s} Jojxf/f]kof]uL aGg'kb{5 . k|sf/fGt/n] ;f}hGodf k|fKt ePsf], ;]jf s]Gb|em}F ;~rfngdf /x]sf] / ;b:o gag] klg Jofj;flos ;]jf lbg] u/]sf] ;+:yf ;xsf/L x'Fb}g . ;xsf/Lkgsf] Go"gtfdf s]xL ;do Joj;fo rNnf t/ kl5;Dd l6sfp xF'b}g — g t ;+:yfsf ;b:odfem — / To;p;n] ;d'bfodf — ;xsf/L k|efj (Co-operative effect) g} k|s6 x'G5 . ;"rsfÍ ljsf; ubf{ log} dfGotfx¿ (Assumptions) /flvPsf 5g\ .

**$= /rgf**

;xsf/L ;b:o s]Gb|Lotfsf tLgf]6f ;"rs klxNofOPsf 5g\ . ;"rsx¿ cfkm}Fdf dxTjk"0f{ 5g\ / cfk;df kl/k"/s klg . ;+:yfksLo ;/f]sf/ eP ;~rfnsLo ;ls|otf clg ;+/IfsLo ;DaGwg ;'ud x'G5 . To:t}, ;+/IfsLo ;DaGwg x'Fbf ;+:yfksLo ;/f]sf/ clg ;~rfnsLo ;ls|otf lglDtG5 . Pp6f ;"rssf] c;/ csf]{df :jtM eg] kb}{g . egfOsf] cy{, ;"rsx¿ :jtGq klg 5g\ . tLg}lt/ ult x'Fbf k|ult x'G5 . ;b:osf] pGgog To} k|ultsf] pkh xf] cyjf xf] eGg] ;"rsfÍsf] /rgfTds dfGotf /x]sf] 5 .

k|To]s ;"rsnfO{ Pp6f cfofdsf] k|tLs dfg]/ ;Dk"0f{df klg x]g{ ;lsG5 -lrq\_ .

lrq M ;b:osf] ;xsf/L ;+:yf

**%= kl/efiff**

;"rsfÍdf k|o'St ;"rsx¿sf] ;f/hgs (Constitutive) sf ;fy} Jojxf/hgs (Operational) kl/efiff nufpg ;lsG5 .

**s= ;+:yfksLo ;/f]sf/**

';+:yfksLo ;/f]sf/' eg]sf] ;+:yfsf] /rgf / k'gM/rgfdf[[1]](#footnote-1) ;b:osf] ;|f]t ;+of]u xf] .

sfo{d"ns ¿kdf—

';+:yfksLo ;/f]sf/' eGgfn] ;+:yfn] pkof]u u/]sf] k'FhLdf ;b:osf] k'FhLsf] c+;nfO{ dflgPsf] 5 .

;"qdf—

|  |  |  |
| --- | --- | --- |
| ;+:yfksLo ;/f]sf/ Ö | ;b:osf] k'FhL ?= ± lgoldt art ?= | × !)) Ö -)–!))\_Ü |
| hDdf k'FhL ?= -;b:osf] k'FhL ?= ± hDdf art ?= ± ltg'{kg]{ C0f ?=\_ ± t6:y ;|f]t ;+of]u laGb' ;dfof]hg cÍ ?= |

hxfF ;b:osf] k'FhL ?= = c+;3g ?= ± hu]8f sf]if ?= ± 3f6fk"lt{ sf]if ?=

**:ki6Ls/0f M** t6:y ;|f]t ;+of]u laGb' ;dfof]hg cÍ[[2]](#footnote-2) eGgfn] ;b:osf] k'FhL hDdf artsf] #%Ü a/fa/ gk'u]sf] eP gk'u]hlt cÍ ;Demg'kb{5 .

;+:yfksLo ;/f]sf/n] ;b:osf] c+l;of/L af]w x'G5, h'g :jfjnDagsf] k|tLs / lbuf]kgsf] hgfp x'G5 .

**v= ;~rfnsLo ;ls|otf**

';~rfnsLo ;ls|otf' eg]sf] ;+:yfsf sfds'/fdf ;b:osf] j}rfl/s ;+of]u xf] .

sfo{d"ns ¿kdf—

';~rfnsLo ;ls|otf' eGgfn] ;+:yfsf] a}7sdf ;b:osf] ck]lIft pkl:yltsf] t'ngfdf jf:tljs pkl:yltnfO{ dflgPsf] 5 .

;"qdf—

|  |  |  |
| --- | --- | --- |
|  ;~rfnsLo ;ls|otf Ö | jif{df ;b:o a}7s -;fwf/0f ;ef + ljz]if ;fwf/0f ;ef + lj:tfl/t d~r\_ df pkl:yt ;b:o | ×!)) Ö -)— !))\_Ü |
| {-jiff{/Desf hDdf ;b:o + jiff{Gtsf hDdf ;b:o\_÷@}×^ jf -jif{df ;b:o a}7sdf pkl:yt ;b:o\_ df h;sf] ;ª\Vof a9L x'G5 ;f] |

**:ki6Ls/0f** M 'lj:tfl/t d~r'[[3]](#footnote-3) eGgfn] ;+:yfsf] tkm{af6 ;fwf/0f ;b:ox¿nfO{ 8flsPsf] h'g;'s} :t/ jf k|sf/sf] k/fdz{ ;ef ;Demg'kb{5 .

;~rfnsLo ;ls|otfaf6 ;b:o ;xeflutf 1ft x'G5, h'g nfesf] k|tLs / ;xsf/L k|efj (Co-operative effect) sf] 1fks klg xf] .

**u= ;+/IfsLo ;DaGwg**

;+:yfsf] dfWoddf ;b:ox¿sf] Jofj;flos ;+of]u g} ';+/IfsLo ;DaGwg' xf] .

sfo{d"ns ¿kdf— ';+/IfsLo ;DaGwg' eGgfn] ;+:yfsf] d"n Jofj;flos ;]jfsf] ;b:oLo pkof]unfO{ dflgPsf] 5 .

;"qdf—

**u–!= pTkfbs ;+:yf**

|  |  |  |
| --- | --- | --- |
| ;+/IfsLo ;DaGwg Ö | ;b:ox¿;Fusf] jflif{s vl/b ?= | × !)) Ö -)–!))\_Ü |
| hDdf ;b:otkmL{ jflif{s vl/b ?= jf -?= (#,((# × ;b:o ;ª\Vof\_ df h'g a9L x'G5 ;f][[4]](#footnote-4) |

**:ki6Ls/0f M** ';b:otkmL{ vl/b' eGgfn] ;b:o jf u}/;b:o hf];'s}af6 xf];\ ;b:osf] pTkfbgsf] ahf/ Joj:yf ldnfpg] l;nl;nfdf ;+:yfn] u/]sf] vl/bnfO{ ;Demg'kb{5 .[[5]](#footnote-5)

**u–@= pkef]Qmf ;+:yf – ljQLo ;]jf**

|  |  |  |
| --- | --- | --- |
| ;+/IfsLo ;DaGwg Ö | jif{el/ sDtLdf PskN6 C0f k|fKt ug]{ ;b:o ;ª\Vof[[6]](#footnote-6) | × !)) Ö -)–!))\_Ü |
| -jiff{/Desf hDdf ;b:o ;ª\Vof + jiff{Gtsf hDdf ;b:o ;ª\Vof\_÷@ |

**u–#= pkef]Qmf ;+:yf – cfwf/e"t lgjf{x**

|  |  |  |
| --- | --- | --- |
| ;+/IfsLo ;DaGwg Ö | ;b:onfO{ jflif{s ljqmL ?= | × !)) Ö -)–!))\_Ü |
| hDdf ;b:otkmL{ jflif{s ljqmL ?=[[7]](#footnote-7) jf -?= (#,((# × ;b:o ;ª\Vof\_/% df h'g a9L x'G5 ;f][[8]](#footnote-8) |

**u–$= pkef]Qmf ;+:yf – kl/k"/s lgjf{x**

|  |  |  |
| --- | --- | --- |
| ;+/IfsLo ;DaGwg Ö | ;b:onfO{ jflif{s ljqmL ?= | × !)) Ö -)–!))\_Ü |
| hDdf ;b:otkmL{ jflif{s ljqmL ?= jf -?= (#,((# × ;b:o ;ª\Vof\_÷!) df h'g a9L x'G5 ;f][[9]](#footnote-9) |

**u–%= >lds ;+:yf**

|  |  |  |
| --- | --- | --- |
| ;+/IfsLo ;DaGwg Ö | ;b:onfO{ jflif{s kfl/>lds e'QmfgL ?= | × !)) Ö -)–!))\_Ü |
| hDdf ;b:otkmL{ jflif{s kfl/>lds ?= jf -?= (#,((# × ;b:o ;ª\Vof\_ df h'g a9L x'G5 ;f][[10]](#footnote-10) |

**u– ^= ax'p2]ZoLo ;+:yf**

|  |  |  |
| --- | --- | --- |
| ;+/IfsLo ;DaGwg Ö | -u–!\_ ± -u–@\_ jf -u–#\_ jf -u–$\_ df h'gsf] dfg a9L x'G5 ;f] ± -u–%\_ |  Ö -)–!))\_Ü |
| # |

hxfF ;b:o ;ª\Vof eGgfn]—

u–! df hDdf pTkfbs ;b:osf] ;ª\VofÙ

u–@ df hDdf artstf{ ;b:osf] ;ª\VofÙ

u–# jf u–$ df hDdf cfd pkef]Stf ;b:o ;ª\Vof /

u–% df hDdf >lds ;b:o ;ª\Vof ;Demg'kb{5

t/ Ps hgf ;b:osf] Ps}lt/ dfq u0fgf ul/Psf] x'g'kb{5 .

**^= ;"rsfÍsf] dfg**

tLgf]6} ;"rsx¿sf] dfgsf] efl/t cf};tsf ¿kdf ;"rsfÍsf] dfg lgl:sG5 .

|  |  |  |
| --- | --- | --- |
| ;"rsfÍ = | tLgf]6} ;"rsx¿sf] hDdf | Ö -)–!))\_ Ü |
| # |

**&= :t/fÍg**

;"rsfÍcg';f/ lbOPsf] ;+:yfsf] :t/ b]xfoadf]lhd klxNofpg ;lsG5 M

< #) M clglZrt

#)–$$ M ;fwf/0f

$%–%( M dWod

%(–&$ M pQd

≥ &% M cTo'Qd .

♣♣♣

1. 1/rgf / k'gM /rgf zAbx¿ Talcott Parsons sf x'g\ -x]g'{xf];\, Amitai Etzioni, Modern Organizations, Englewood Cliffs, N. J. : Prentice-Hall, 1964\_, k[= # . [↑](#footnote-ref-1)
2. t6:y ;|f]t ;+of]u o:tf] tNnf] laGb' xf] hxfFb]lv dfly ;b:ox¿ cfkm\gf] k};f ;+:yfsf] art vftf jf ;]o/ vftfdf /fVg lglj{e]lbt -Indifferent\_ x'G5g\ . ;b:ox¿n] h;} ;+:yf …d]/} xf]Ú eG7fG5g\ t;} ;+:yfsf] ;]o/ lsGg' jf ;+:yfdf art hDdf ug'{df cyjf ;]o/df nfef+z afF8\g' jf hu]8f sf]ifdf /sd yKg'df km/s b]Vb}gg\ . of] ;}4flGts laGb' oxLFg]/ kb{5 eGg t d'l:sn 5 t/ st} g st} cjZo kb{5 . u0fgf k|of]hgsf nflu oxfF ;+:yfut k'FhL -hu]8f sf]if / 3f6fk"lt{ sf]if\_ !% k|ltzt / ;]o/ k'FhL @) k|ltzt jf tndflysf] cg'kft u/L hDdf artsf] Go"gtd #% k|ltzt ;b:osf] k'FhL k'Ubf :jfldTjsf] To:tf] efj ldNb5 egL dflgPsf] 5 . [↑](#footnote-ref-2)
3. dlxnf ;+:yfsf] ufpFleqsf ;b:ox¿sf], ljB't\ ;+:yfsf] 6«fG;kmd{/cGtu{tsf ;b:ox¿sf] / s[lif ;+:yfsf] ;ª\sng s]Gb|kfossf ;b:ox¿sf] dfl;s a}7s lj:tfl/t d~r -Extended forums\_ sf pbfx/0f x'g\ . ax'p2]ZoLo ;+:yfdf pTkfbs, pkef]Qmf / >lds ;b:o ;d"xdf lgoldt a}7ssf] rng rnfP/ lj:tfl/t d~r v8f ug{ ;lsG5 . sfo{If]qleq 7fd–7fddf ;xeflutfd"ns n]vfhf]vf -Participatory appraisal\_, of]hgf th'{df, sfof{Gjog ;dLIff a}7sx¿ /fvL h'g;'s} ;+:yfn] lj:tfl/t d~r l;h{gf ug{ ;St5 . ;~rfns ;ldltn] cfˆg} a}7sdf vf; ;b:o ;d"xx¿nfO{ 8fs]/ k/fdz{ ubf{ klg lj:tfl/t d~r aGb5 . ;b:o h'6]sf lyP eGb}df ;b:o lzIff lzlj/, k|lzIf0f ls|ofsnfk jf ;b:onfO{ ;"rgf lbg], pTk|]l/t ug]{ jf ;b:osf] u'gf;f] ;'Gg] vfnsf e]nf eg] lj:tfl/t d~rdf ulgGgg\ . lj:tfl/t a}7s dflggsf nflu hDdf ePsf ;b:ox¿sf] lgisif{ ;+:yfsf] gLlt, ljlw, ljlgof]hgsf lg0f{odf k|efjL agfpg] x]t'sf] k/fdz{ x'g'kb{5 . [↑](#footnote-ref-3)
4. g]kfn hLjg:t/ dfkg ;j]{If0f, @)!)÷!! -O{=\_ df k|o'Qm ul/aL–/]vfsf] jflif{s cfDbfgL k|ltJolQm ?= !(,@^! nfO{ kl/jf/sf] cf};t cfsf/ $=\*\* n] u'gf u/]/ ;b:osf] kfl/jfl/s lgjf{xsf nflu cfjZos ljs|L a/fa/ ;+:yfsf] jflif{s vl/bsf] Go"gtd /sd sfod ul/Psf] 5 . [↑](#footnote-ref-4)
5. pbfx/0fsf nflu b"w s[ifssf] ;+:yfn] u}/;b:osf] b"w lsg]sf] eP tfklg b"w vl/b hDd} ;b:otkmL{ x'G5 t/ ;b:onfO{ g} a]Rg] eg]/ lsg]sf] bfgf ;b:otkmL{ vl/bdf kb}{g -ahf/tkmL{ vl/bdf kb{5\_ . ;b:otkmL{ vl/bdf Jofj;flos ;]jfsf] p2]Zo lgwf{/s x'G5 . cl3 elgPsf] bfgfs} s'/f] u/f}F g Û ;+:yfsf ;b:odWo] s]xLn] ;+:yfn] ahf/df lsg]h:tf] bfgf agfPsf / ;+:yfn] lsg]sf] x'g ;St5 . t}klg To:tf] vl/b ;b:otkmL{ dflgFb}g — ahf/tkmL{ g} dflgG5 . sf/0f ToxfF ;]jf ;~rfngsf] p2]Zo ;b:ox¿nfO{ cfjZos bfgf ljs|L xf] . ;b:ox¿sf] cgfhsf v]/ uO/x]sf ;xpTkfbg -wfgsf] 9'6f], ds}sf] e';, tf]/Lsf] vnL OToflb\_ sf] d"No lbnfpg] x]t'n] ;+:yfn] bfgf pBf]u rnfPsf] v08df km]l/ To:tf] vl/b ;b:otkmL{ x'G5 . [↑](#footnote-ref-5)
6. s'g} ;b:on] jif{df PskN6 lnPsf] C0f r'Stf u/L k'gM C0f lnPsf] eP klg luGtL Ps hgfs} x'G5 . ;b:ox¿ ;+:yfsf] d"n Jofj;flos ;]jf;Fu slQsf] ufFl;Psf 5g\ eg]/ x]g{ vf]lhPsfn] bf]xf]/f] kfg{ ldNb}g . ;fy} art kl/rfng ;+:yfsf] Jofj;flos ;]jf art ;Íng klg xf] t/ To:tf] ;+:yf ;'ne C0fsf vflt/ vf]lng] ePsfn] d"n Jofj;flos ;]jf eg] C0f k|jfx g} x'G5 . art /fVg] dfq eP t c+;wg -Share\_ lsGg] dfqemF} eof]; k|of]hgLo ;DaGwg ePg . To:t}, dfu]sf hDd}n] C0f gkfpg] x'Fbf klg ;DaGwgdf ;+:yfkl§af6 sDtL x'G5, h;sf] dfkg ;"rsn] u/]sf] 5 . [↑](#footnote-ref-6)
7. kfb l6Kk0fL % df ;b:otkmL{ vl/bsf xsdf elgPem}F ;b:otkmL{ ljqmLdf klg Jofj;flos ;]jfsf] p2]Zo x]g'{kg]{ x'G5 . pkef]Qmf eG8f/sf] pbfx/0fdf u}/;b:on] g} lsg]sf] eP tfklg lrgL ;b:otkmL{ ljs|L dflgG5 eg] ;b:on] g} lsg]sf] eP tfklg To} lrgL /fv]sf] af]/f ;b:otkmL{ ljs|L dflgFb}g . [↑](#footnote-ref-7)
8. ;"rsfÍsf] k|of]hgfy{ cfwf/e"t cfjZostfsf kfFr zLif{s — ufF; -Food\_, af; -Shelter\_, skf; -Clothing\_, lzIff -Education\_ / cf]vtLd"nf] -Medicine\_ nfO{ cfwf/e"t lgjf{x / kl/k"/s lgjf{x u/L b'O{ pkzLif{sdf 5'§\ofOPsf] 5 . ;/ntfsf nflu kfb l6Kk0fL $ df plNnlvt Go"gtd lgjf{xsf] pkef]u vr{sf] kfFr v08sf] Ps v08 cfwf/e"t lgjf{xtkm{ vfBfGgnufotsf b}lgs cfjZostfsf lrhlahdf kg]{ cg'dfgdf Go"gtd jflif{s ljqmL lgwf{/0f ul/Psf] 5 . [↑](#footnote-ref-8)
9. kl/k"/s lgjf{x ;]jfdf :jf:Yo, cfjf;, ljB't, lzIff, oftfoftnufot kb{5g\ . cg]skN6 Ps y/L lgjf{x ;]jfdf csf]{ y/L lgjf{x ;]jf :jtM kg]{ klg Wofgof]Uo 5 . h:t}– ljBfno hft]cft] oftfoft vr{ lzIffs} vr{tkm{ kb{5 . To:t}, cfjf; vr{leq} lah'nLsf] vr{ cfOxfNb5 . h] xf];\, To:tf ;]jfdf ;b:osf] pkef]u vr{sf] bz v08sf] Ps v08 kb{5 egL dfg]/ jflif{s ljqmLsf] Go"gtd /sd sfod ul/Psf] 5 . [↑](#footnote-ref-9)
10. kfb l6Kk0fL $ df plNnlvt Go"gtd pkef]u vr{sf] /sd a/fa/ g} k|lt;b:o kfl/>lds klg k'Ug'kb{5 eGg] dflgPsf] 5 . [↑](#footnote-ref-10)